

Alberta's Industrial Heartland Association

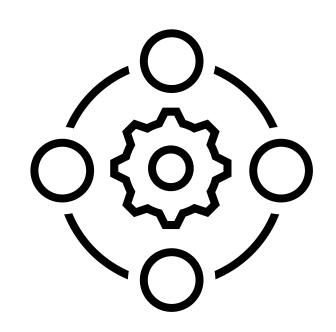
Mark Plamondon, Executive Director

April 21, 2023

ALBERTA'S INDUSTRIAL HEARTLAND ASSOCIATION



Alberta's Industrial Heartland
Association (AIHA) is a municipal
government supported economic
development association. AIHA's
mandate is to attract heavy industrial
investment into Alberta's Industrial
Heartland.



AIHA is a 24-year partnership of **five** municipalities and **three** associate members. AIHA is non-profit and does not seek any financial reward from project sponsors.















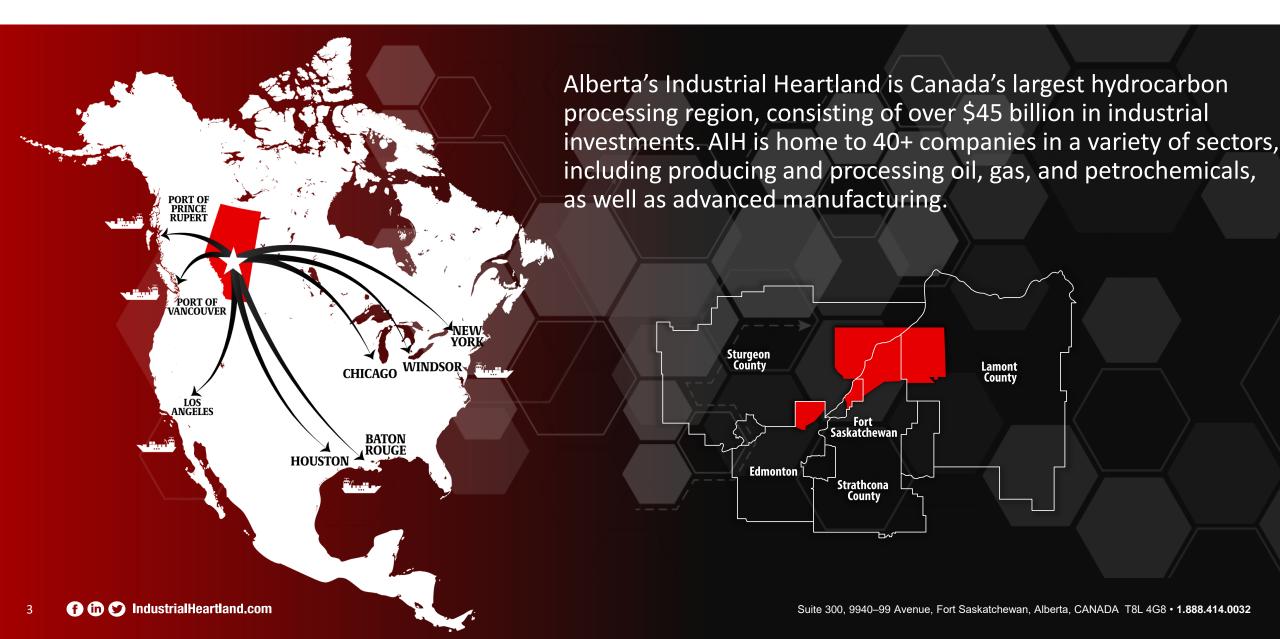


M U N I C I P A L I T I E S

A S S O C I A T I

ALBERTA'S INDUSTRIAL HEARTLAND





EXISTING INDUSTRY & PRODUCTS



CHEMICALS & FUELS

- Ethylene
- Polyethylene
- Polymer-grade propylene
- Polypropylene
- MEG/EO/EG
- Iso-octane
- Styrene monomer
- Urea
- Ammonium sulphate
- Ammonia
- Hydrogen
- Refined fuels
- Bitumen upgrading
- Benzene
- Aromatics
- Pet-Coke

MIDSTREAM & UTILTIES

- NGL fractionation
- Salt cavern storage
- Oil, natural gas, and NGL pipelines
- Water and industrial gas systems
- Two operating world-scale CCUS systems

DIVERSIFIED PRODUCTS

- High-purity nickel & cobalt
- Nickel based composite powders
- Cobalt powders
- Hydrogen peroxide
- Prilled sulphur
- Third party rail storage
- Renewable power

WORLD CLASS PROJECT PARTNERS EXISTING IN AIH









































































STRATEGIC PILLARS



INTERNAL DEPARTMENTS



BUSINESS DEVELOPMENT

Works with companies to understand if AIH makes sense for their next investment



EXTERNAL RELATIONS

Advocates for project sponsors at all levels of government



COMMUNICATIONS AND COMMUNITY **OUTREACH**

Connects the community and stakeholders to activity in region

STRATEGIC PILLARS

Promote Project Opportunities in AIH

> Attendance at notable global industry events, such as Gas Tech and World Methanol Conference

Marketing and advertising campaigns focusing on competitive advantages of the region

Improve the **Business Case** for AIH

Robust study and intelligence building programs

Policy and engagement opportunities, such as the Designated Industrial Zone

Advance AIH Social License and Community Support

Supporting community engagement organizations such as Life in the Heartland

Indigenous engagement and **Reconciliation Action** Plan



Primary opportunities sought:

- Chemicals/Petrochemicals:
 - Methanol
 - Fertilizer (i.e. ammonia)
 - Ethylene and derivatives
 - Propylene and derivatives
 - Animal nutrition
 - Specialty chemical products and plastics
 - Midstream supporting infrastructure (fractionation, storage, short rail)
- Diversification and Sustainability:
 - Renewable fuels (SAF, Biodiesel)
 - Battery materials
 - Municipal waste to energy
 - Small modular nuclear reactors
 - Low-carbon power
 - Carbon capture, sequestration, and utilization (CCUS)
 - Hydrogen

Attend key events and conference that aggregate investors

Targeted outreach through corporate office visits

Business Attraction Tactics

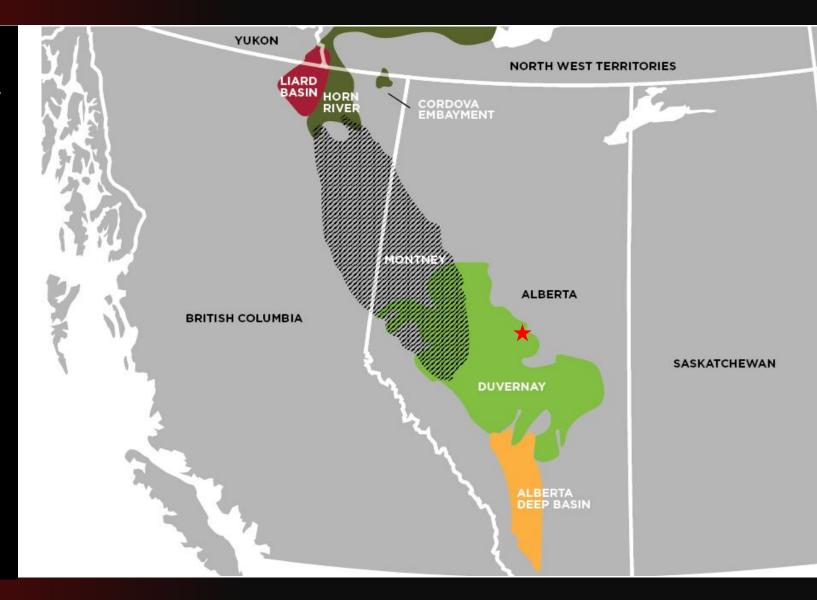
Leveraging international trade offices and government relationships to access high potential companies

Electronic engagement and advertising funneling opportunities to team

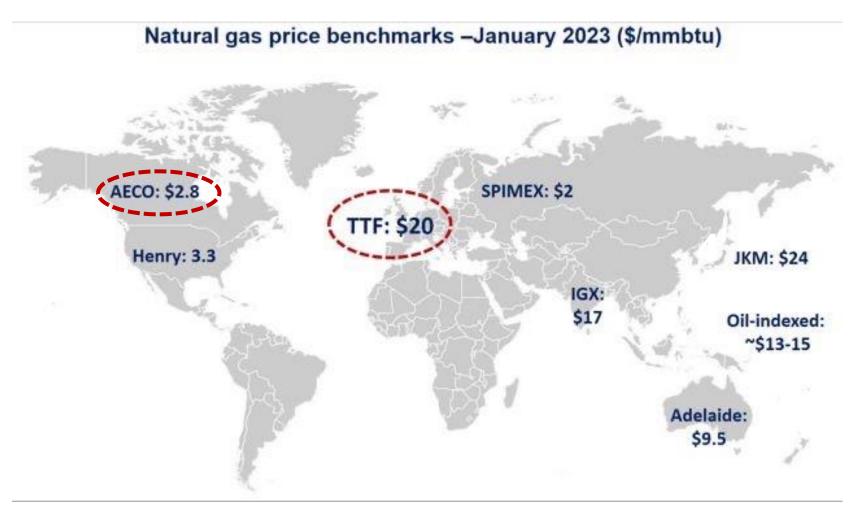


AIH is the HEART of a World Scale Energy Hub and is at the center of the second largest oil and gas reserve in the world.

- Over 1,100 TCF of natural gas reserves, representing over 200 years of production at current demand
- 18 bcf/d of gas produced in the WCSB
- Nearly 4.0 million barrels of oil produced and processed in Alberta
- 471,000 barrels of refining capacity in the Heartland







Source: Global LNG Hub. Spimex = Domestic NG price in Russia, TTF = Spot LNG price in Netherlands, IGX = Spot domestic NG price in India, JKM = Spot LNG price in Japan/Korea, Adelaide = Domestic NG price in Australia.



AIHA is home to ~10% of the large-scale carbon capture storage/utilization projects operating in the world



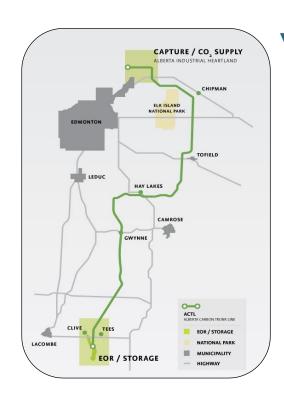




Quest Carbon Capture and Storage

- A world-class capture project designed to capture and store over 1 million tonnes of CO₂ per year
- Quest began operations in 2015 and, to date, has captured and stored more than 4 million tonnes of CO₂
- Quest is owned by the Athabasca Oil Sands Project (70% CNRL, 20% Chevron, 10% Shell) and operated by Shell Canada









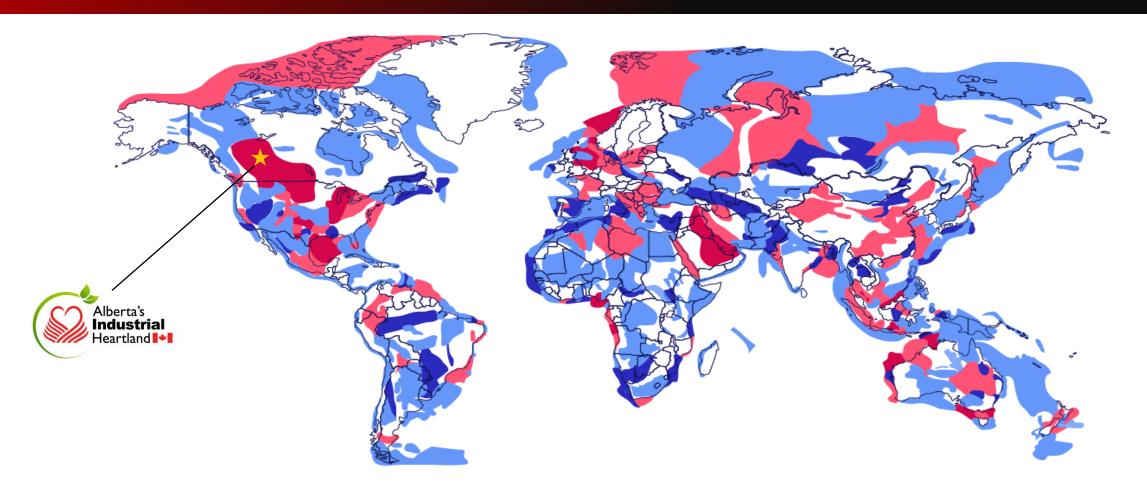




Alberta Carbon Trunkline

- Alberta's first large-scale carbon capture utilization and storage project
- Consists of a 240-kilometere pipeline collecting and transporting up to 14.6 million tonnes per year of CO₂ for enhanced oil recovery and storage
- Developed as a partnership between Wolf Carbon Solutions (Wolf), Enhance Energy, Nutrien, and NWR





■ HIGHLY SUITABLE ■ SUITABLE ■ POSSIBLE ■ UNLIKELY

Source: Global CCS Institute

PILLAR 2: IMPROVE THE BUSINESS CASE FOR AIH



AIHA Staff meet frequently with provincial and federal officials to discuss AIH policy priorities, including:

- Carbon Sequestration infrastructure and development
- Hydrogen industry development and potential for export
- New infrastructure priorities and upgrades for AIH
- Enhancement of competitiveness, advocacy for incentive programs,
 such as APIP
- The Designated Industrial Zone



PILLAR 3: ADVANCE AIH'S SOCIAL LICENSE AND COMMUNITY SUPPORT





Continuing support for **Life in the Heartland**:

- Life in the Heartland is a collaborative initiative among AIHA, NCIA, FAP and NRCAER.
- resident awareness of and access to information, resources, and contacts about topics related to existing operations and industrial development. This will be achieved through a variety of methods, including website, newsletters, dialogue at community events, and distribution of resources through partner organizations.

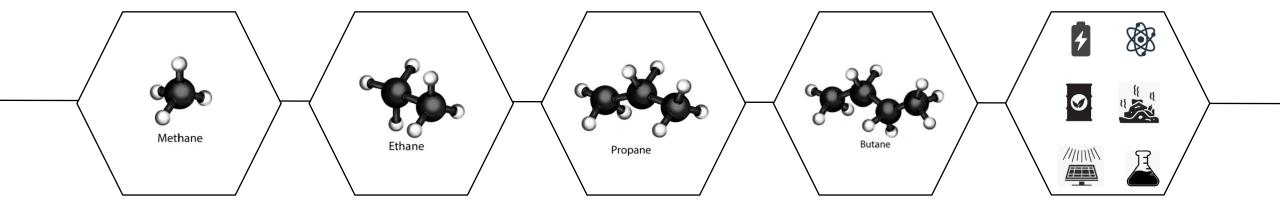


REFERENCE MATERIALS

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Growth Opportunities



- Methanol
- Urea / Ammonia
- Hydrogen
- Liquid organic hydrogen carriers
- Animal nutrition

- Ethylene
- Ethylene Derivatives (PE, PO, EDC, etc.)
- Propylene
- Propylene derivatives (PP, PO, IPA, SAP)
- Animal nutrition

- Iso-octane
- Maleic anhydride
- C4 derivatives

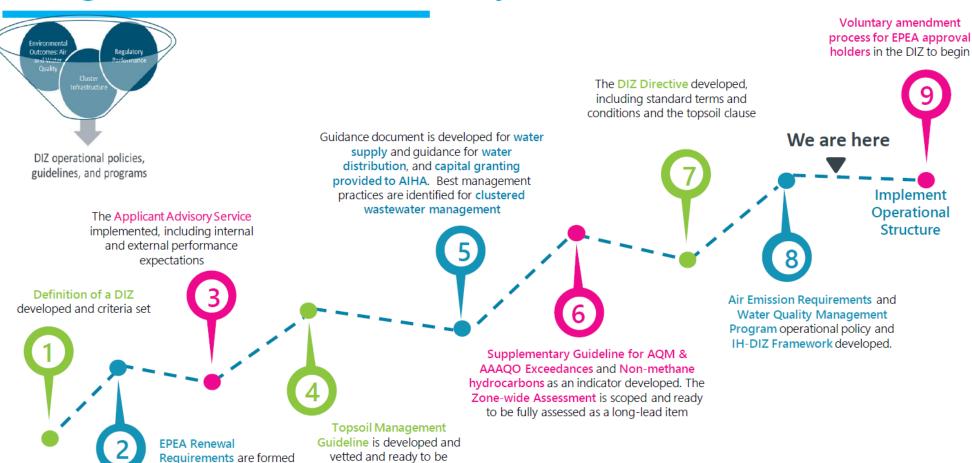
- Specialty chemicals
- Bio-oil / Bio-refining
- Small modular reactors
- Lithium processing
- Waste to energy
- Renewable power
- Battery materials

PILLAR 2: IMPROVE THE BUSINESS CASE FOR AIH



Designated Industrial Zone: Key Milestones

implemented



Regulatory Streamlining:

- Reduced renewal EPEA requirements
- **Developed Applicant Advisory Service**
- DIZ Directive created

Cluster Infrastructure:

- Improved water and soil management policies
- Master Drainage Plan developed

Environmental Outcomes:

- Increased standards for air pollution abatement
- **Developing load-based** wastewater management approach

Capital Investments:

Issued grant to AIHA for new water intake designs

as Operational Policy and

published for external use

Begin

PILLAR 2: IMPROVE THE BUSINESS CASE FOR AIH

Provincial

Approval





Municipal+

Provincial Permitting

Submissions

Discussions beginning to nest federal approval

requirements and process

timelines where required

SUPPORT FROM ALL LEVELS OF GOVERNMENT







- Strategic Innovation Fund (flexible supports for strategic projects)
- Scientific Research & Experimental Development Tax Credits (tax credits for R&D)
- Accelerated Capital Cost Allowance (accelerated depreciation for favourable tax treatment)
- CCUS Tax Credit (50% tax credits for carbon capture equipment and 37.5% tax credits for CO2 transportation, storage, and utilization)
- Clean hydrogen investment tax credit
- Pledge to develop a North American clean hydrogen market at the N.A. Leaders Summit in 2023



Provincial Government

- Alberta Petrochemical Incentive Program (12% of eligible capital costs returned to projects through cash grants upon completion)
- Technology, Innovation and Emissions Reduction regulations
- Designated Industrial Zone

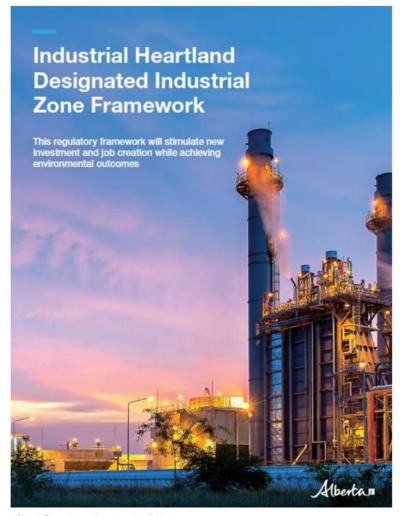


Municipal Government

Heartland Incentive Program (2 - 2.5% of project capital cost returned through property tax abatement and infrastructure supports)

ALBERTA'S FIRST (AND ONLY) DESIGNATED INDUSTRIAL ZONE





- Facilitate regulatory streamlining
 - Clarity in requirements for facilities
 - Provide investor certainty
 - Reduce approval timelines
- Improve environmental outcomes
 - Clear expectations for operators
 - Improved understanding of environmental conditions
 - Management of cumulative effects.
- Centralize infrastructure

Classification: Protected B



EXPORT INFRASTRUCTURE



Canada's two class 1 railroads, the Canadian National (CN) and the Canadian Pacific (CP), connect Heartland industries and markets. Alberta rail services offer seamless intermodal transport solutions through its network of professional partners. Two third party rail service providers at AIH can provide efficient and economical supply chain services to industries.





PROXIMITY TO ASIAN MARKETS



